

# Executive Committee Meeting Notice

Thursday, January 26, 2023 ♦ 11:15 a.m.

Midlands Technical College - Harbison Campus (in person) 7300 College Street, Irmo, SC 29063

**Continuing Education Center, Room 113 and Zoom Meeting (Virtual)** 

https://us02web.zoom.us/j/82616810720?pwd=L0h6WWJzckZtZEYvd1FoTVV0czdp0T09

Meeting ID: 826 1681 0720 ♦ Passcode: 067870 ♦ Dial-In Number (929) 205-6099

**DATE:** January 19, 2023

TO: CMCOG Executive Board Members:

Vina Abrams, Newberry County Will Brennan, City of Columbia Todd Cullum, Lexington County Smokey Davis, Lexington County Darrell Hudson, Lexington County Paul Livingston, Richland County

Steve MacDougall, Immediate Past Chairman

Walt McLeod, Newberry County John McMeekin, Town of Winnsboro Chakisse Newton, Richland County

Elise Partin, City of Cayce

**FROM:** Foster Senn, CMCOG Board Chair

SUBJECT: Executive Committee Meeting - January 26, 2023 at 11:15 A.M

Please be advised that the next meeting of the Executive Committee of Central Midlands Council of Governments will be held on <a href="Thursday">Thursday</a>, <a href="January 26">January 26</a>, <a href="2023">2023</a> at Midlands Technical</a>
<a href="College Harbison Campus">College Harbison Campus</a>, <a href="Continuing Education Center">Continuing Education Center</a>, <a href="Room 113">Room 113</a>. See attached map of the campus for additional information.

The meeting will start promptly at 11:15 A.M., so please connect to the call early so we can start the meeting on time.

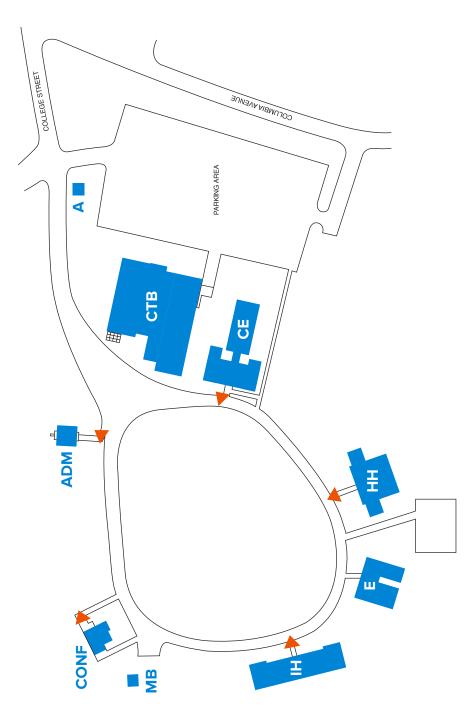
Please remember if we do not hear from you, we expect that you will be attending the meeting.

**Enclosures** 

# BUILDING LOCATION MAP HARBISON CAMPUS



7300 College Street Irmo, SC 29063



# Building Legend Harbison Campus

- A Guard Station
- ADM Administration
- CONF Conference Center
- IH Irmo Hall
  - E Storage
- HH Harbison Hall
- CE Continuing Education Center
- MB Maintenance Building
- CTB Classroom and Theatre Building

Curb access ramps for students with disabilities



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OVERALL AGENDA

#### A. Call to Order and Introductions

Foster Senn, Chair

- 1. Determination of a Quorum
- 2. Approve Order and Contents of the Overall Agenda

#### B. Consent Agenda

1. Approval of the December 8, 2022 Executive Committee Meeting Minutes (Attachment 1)

#### C. Regular Agenda

1. Quarterly Financial Status Report (thru December 31, 2022) (*Enclosure 2*) Missi Labbe

2. FY 2023 CMCOG Budget Revisions (*Enclosure 3*) Missi Labbe

3. 2022 – 2027 Final Comprehensive Economic Development Strategy (CEDS) (*Enclosure 4*) Gregory Sprouse

4. \*2020 – 2027 TIP Amendments – Urban and Rural Guideshare Increase (*Enclosure 5*)

Reginald Simmons
Reginald Simmons

6. 2020 – 2027 TIP Amendment – Road Improvement Projects Feasibility Studies (*Enclosure 7*)

Reginald Simmons

7. Authorized the Executive Director to sign a Memorandum of Understanding for the Regional

**Gregory Sprouse** 

Gateways Project (Attachment 2)

#### D. Announcements / Committee or Staff Reports / Correspondences

5. 2020 – 2027 TIP Amendment – US 76 Feasibility Study (*Enclosure 6*)

1. Executive Director's Report (*Enclosure 8*)

Benjamin Mauldin

#### E. Old/New Business

1. Bylaws Amendment – Policy to conduct an annual review of the Executive Director (*Enclosure 9*)

Foster Senn

#### F. Other Business

#### G. Adjourn

INFORMATION

REMINDER: The next Executive Committee Meeting will be held on Thursday, February 23, 2023

Note: Full Agenda packets can be found on the CMCOG website at www.cmcog.org.



# **Executive Committee Meeting of the Central Midlands Council of Governments**

Thursday, December 8, 2022 ♦ 11:15 a.m. ♦ Midlands Technical College – Airport Campus 1260 Lexington Drive, West Columbia, SC 29170

Academic Center Room 143 (Mary B. Robertson Conference Center) or via Zoom

#### **Executive Committee Members Present:**

Vina Abrams, Newberry County
Will Brennan, Columbia City Council
Moses Bell, Fairfield County Council
Smokey Davis, Lexington County
Darrell Hudson, Lexington County Council
Steve MacDougall, Town of Lexington
Walt McLeod, Newberry County
John McMeekin, Mayor, Town of Winnsboro
Chakisse Newton, Richland County Council
Elise Partin, City of Cayce
Foster Senn, CHAIR, Town of Newberry Mayor

#### **Staff Members Present:**

Fretoria Addison, LTC Ombudsman Volunteer Coordinator/Information Support Specialist Anna Harmon, Director, Long-Term Care Ombudsman Program
Missi Labbe, Financial Director
Ben Mauldin, Executive Director
Reginald Simmons, Deputy Executive Director/Transportation Director
Gregory Sprouse, Director, Planning and Research Development

#### A. <u>CALL TO ORDER AND INTRODUCTIONS</u>

**A1.** Chairman Foster Senn called the meeting to order at 11:20 a.m. on December 8, 2022. Chairman Senn stated that a quorum was present at the time meeting was called to order.

#### A2. APPROVE ORDER AND CONTENTS FOR THE OVERALL AGENDA

#### MOTION, approved

Walton McLeod moved for approval, seconded by Moses Bell to approve the Order and Contents of the Overall Agenda. The motion was approved unanimously.

#### B. <u>CONSENT AGENDA</u>

- **B1.** Approval of the October 27, 2022 Executive Committee Meeting Minutes.
- **B2.** Rural Planning Work Program Amendment Planning Funds
- **B3.** Resolution to apply for Federal and State Grants

#### MOTION, approved

Moses Bell moved for approval, seconded by Chakisse Newton to approve Consent Agenda. The motion was approved unanimously.

#### C. REGULAR AGENDA

#### C1. Quarterly Financial Status Report (thru September 30, 2022)

Missi Labbe gave a brief presentation regarding the Quarterly Financial Status Report (thru September 30, 2022). A brief discussion took place after the presentation.

#### MOTION, approved

Darrell Hudson moved for approval, seconded by Walton McLeod to approve the Quarterly Financial Status Report (thru September 30, 2022). The motion was approved unanimously.

#### C2. 2045 LRTP Amendment – Setting the Safety Performance Measures

Reginald Simmons requested approval to adopt SCDOT's Safety Performance Measures. SCDOT is required to evaluate and report on safety targets for the five required measures by August 31, 2022. This action starts the 180-day clock for CMCOG to take action to evaluate and set regionally specific targets or to accept and support the state's targets. Mr. Simmons recommended to accept SCDOT's 2019 – 2023 Safety Targets:

Total Number of Fatalities	1119
Fatality Rate per 100 Million Vehicle Miles Traveled	1.940
Total Number of Serious Injuries	2,868
Serious Injury Rate per 100 Million Vehicle Miles Traveled	4.960
Total Number of Non-motorized Fatalities and Serious Injuries	485

There was a brief discussion.

#### MOTION, approved

Moses Bell moved for approval, seconded by Darrell Hudson to approve the 2045 LRTP Amendment – SCDOT's 2019 - 2023 Safety Performance Measures. The motion was approved unanimously.

### C3. \*Authorized the Executive Director to sign a contract for the Transit Center Joint Development Master Plan.

Reginald Simmons requested approval to authorize the Executive Director to sign a contract with the selected consulting firm for the development of the Transit Center Joint Development Master Plan, at a cost not to exceed \$275,000.00. Central Midlands Council of Governments (CMCOG) in coordination and cooperation with the Central Midlands Regional Transit Authority (CMRTA), City of Columbia, and the South Carolina Department of Transportation will perform a Transit Center Joint Development Master Plan. The intent of this project is to incorporate a new Transit Center with improved services and safety, public and private development featuring a mix of commercial and residential uses, public open spaces which are thoughtfully integrated and serve a diversity of people working, living, and visiting the central midlands region.

A brief discussion took place after the presentation.

#### MOTION, approved

Moses Bell moved for approval, seconded by Chakisse Newton to approve the Authorization of the Executive Director to sign a contract for the Transit Center Joint Development Plan. The motion was approved unanimously.

# C4. \*Authorized the Executive Director to sign a contract for the Riverbanks Land Use and Transportation Plan.

Reginald Simmons requested approval to authorize the Executive Director to sign a contract with the selected consulting firm for the development of the Riverbanks Land Use and Transportation Plan, at a cost not to exceed \$165,000.00. Central Midlands Council of Governments (CMCOG) in coordination and cooperation with its member jurisdictions, The Comet and the South Carolina Department of Transportation will perform a land use and transportation study. The intent of this land use and transportation plan will be to evaluate existing land uses and potential transportation alternatives to address the long-term, multi-modal transportation improvements required to accommodate a potentially significant level of development within and adjacent to the project area.

A brief discussion took place after the presentation.

#### MOTION, approved

John McMeekin moved for approval, seconded by Chakisse Newton to approve the Authorization of the Executive Director to sign a contract for the Riverbanks Land Use and Transportation Plan. The motion was approved unanimously.

#### C5. 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS)

Gregory Sprouse requested adoption of the 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS) plan. The mission of the US Economic Development Administration (EDA) is to lead the federal economic development agenda by promoting innovation and competitiveness and preparing regions for growth and success in the regional economy. EDA accomplishes this goal by making strategic investments in the nation's most distressed communities to revitalize, expand, or upgrade their physical infrastructure to attract new industry, encourage business expansion, diversify their local economies, and generate or retain long-term private sector jobs and capital investments. In order to be eligible for EDA funding, a project must be consistent with the goals and strategies set forth in a Comprehensive Economic Development Strategy (CEDS), which has to be reviewed annually and updated every five years.

A brief discussion took place after the presentation.

#### MOTION, approved

Chakisse Newton moved for approval, seconded by Will Brennan to approve the 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS). The motion was approved unanimously.

#### D. Announcements / Committee or Staff Reports / Correspondences

#### **D1.** Executive Directors Report

Ben Mauldin gave the following report:

- Medicare Open Enrollment SHIP counselors were available during open enrollment to help with Medicare Advantage Plans and to answer any questions. Open enrollment was Oct. – Dec. 7<sup>th</sup>.
- The Midlands Workforce Development Board is currently collecting public comment on its Regional and Local Plans. The Regional and Local plans serve as a four-year action plan to develop, align, and integrate service delivery strategies and to support the State's vision and strategic operation goals under the Workforce Innovation and Opportunity Act (WIOA). Comments regarding the plan(s) can be sent to mwdb@midlandsworkforce.org.

More information can be found at: <a href="https://www.midlandsworkforce.org/plan">https://www.midlandsworkforce.org/plan</a>.

- There will be a link that will be sent out for public comment regarding the Bike share expansion.
- SCCOGS 2022 conference in Myrtle Beach was a success this year and CMCOG won two awards for Project of the Year, "Reimage the Comet" and "Three River Watershed Based Plan."

#### E. OLD / NEW BUSINESS

It was proposed that an advisory committee be formed to conduct the annual review of the Executive Director. Smokey Davis has submitted a draft for review that will outline how the process will work. More information will be forthcoming.

#### F. OTHER BUSINESS

None

G.	Adiourn
<b>\ T.</b>	Autonin

There being no further business, the n	neeting adjourned at 12:00 p.m.	
Benjamin J. Mauldin, Secretary-Treasurer	Foster Senn, Chairman	_
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#### **MEMORANDUM**

**TO:** Members of the CMCOG Executive Committee

**FROM:** Gregory Sprouse, Director of Research, Planning, and Development

**DATE:** January 25, 2023

**SUBJECT:** Regional Gateways Project update

CMCOG staff has been working with the Midlands Business Leadership Group (MBLG) and local government partners on the regional gateways project, the purpose of which is to beautify key gateways in highly trafficked areas within a ten-mile radius of the South Carolina Statehouse, with unified landscaping and signage. The project will include the construction and ongoing maintenance of an initial eight (8) regional gateway sites, listed in no particular order:

- Airport Boulevard Gateway: One-mile stretch beginning at I-26 & S.C. 302 continuing to the Airport Expressway;
- Fort Jackson Gateway: I-77 & Forest Drive;
- Lexington Gateway: I-20 & U.S. 1;
- Harbison Gateway: I-26 & Harbison Boulevard;
- Downtown Connector Gateway: I-20 & S.C. 277;
- I-20 & I-26;
- I-20 & I-77;
- I-77 & I-26.

The Airport Boulevard Gateway will be the first site to be beautified. The Fort Jackson Gateway will be the second site to be beautified.

The order of implementation of the remaining sites will be determined as funding becomes available. To coordinate this project across multiple jurisdictions an Intergovernmental Agreement (IGA) and related Memorandum of Understanding (MOU) will be executed by participating jurisdictions. In 2021 the CMCOG Executive Committee authorized the Executive Director to sign the IGA once it was complete and executed by the other parties to the agreement. The related MOU was added to the IGA in December 2022 and will also need to be signed by the CMCOG Executive Director. CMCOG staff will provide an update on the Regional Gateways Project and ask the Executive Committee to authorize the Executive Director to sign the MOU with participating jurisdictions.

F:\Silver Flash Drive 3-27-18\Board Meeting Info\2023 Board Meetings\1-26-23\Attachment 2 - Regional Gateways.doc

#### MEMORANDUM OF UNDERSTANDING

The AGREEMENT, made the	day of	, 20	_, by and among the City of
Cayce ("City"), and the Central Midland	ds Council of Gov	ernments.	
WHEREAS, the parties to the Agreemen	nt have the authori	ity pursuant to	the South Carolina Home Rule
Act, to enter into intergovernmental agree	eements for the pu	rpose of prov	iding any service or performing
any function which they can perform ind	dividually;		
WHEREAS, the parties to this Agreement	ent desire to coone	rate in develo	oing and carrying out the Regional
•	_		
Gateways Project, hereinafter referred to	o as the PROJECT	, the purpose	of which is to beautify key
regional gateways with unified landscap	ing and signage, v	vithin a ten-m	ile radius of the South Carolina
State House;			

WHEREAS, the City seeks to provide support to the PROJECT but notes that not all of the presently identified Project Sites are located within the City;

NOW, THEREFORE, in consideration of the representations set forth herein, the parties hereby mutually agree as follows:

- Project Definition. The purpose of the PROJECT is to beautify key regional gateways with unified landscaping and signage in highly trafficked areas within a ten-mile radius of the South Carolina State House. The PROJECT will consist of both construction and ongoing maintenance of the selected project sites.
  - a. **Project Sites.** The PROJECT will include the construction and ongoing maintenance of the initial eight (8) regional gateway sites, listed in no particular order: Airport Boulevard Gateway: One-mile stretch beginning at I-26 & S.C. 302 continuing to the Airport Expressway; Fort Jackson Gateway: I-77 & Forest Drive; Lexington Gateway: I-20 & U.S. 1; Harbison Gateway: I-26 & Harbison Boulevard; Downtown Connector Gateway: I-20 & S.C. 277; I-20 & I-26; I-20 & I-77; I-77 & I-26.
  - **b.** Additional Sites. After the eight (8) sites listed above are implemented and duly funded for both beautification and ongoing maintenance, the parties to this Agreement may choose to construct and maintain additional sites by amending this Agreement with the written consent of all parties.

- **2. Funding.** The City agrees to consider providing funding for the PROJECT and/or specific Project Sites as directed by City Council and as allowed under the City's duly enacted budget for any given year.
- 3. Amendments. This Agreement may be amended at any time with the written consent of all parties.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the day first above written.

City	y of Cayce
FOR	
«Name»	
By:	
Position:	(Chief Elected or Administrative official)
FOR Cer	ntral Midlands Council of Governments
«Name»	
Ву:	
Position:	(Chief Elected or Administrative official)

# INTERGOVERNMENTAL AGREEMENT FOR

#### REGIONAL GATEWAYS PROJECT

The	e AGREEMENT, made the day of, 20, by and among the following
uni	ts of local government: Richland County, Lexington County, City of Columbia, and Central Midlands
Co	uncil of Governments.
WI	HEREAS, the parties to the Agreement have the authority pursuant to the South Carolina Home Rule
Ac	t, to enter into intergovernmental agreements for the purpose of providing any service or performing
any	function which they can perform individually;
WI	HEREAS, the parties to this Agreement desire to cooperate in developing and carrying out the Regional
Ga	teways Project, hereinafter referred to as the PROJECT, the purpose of which is to beautify key
reg	ional gateways with unified landscaping and signage, within a ten-mile radius of the South Carolina
Sta	te House;
***	
	HEREAS, the local government parties to this Agreement desire to engage Central Midlands Council
01 (	Governments (CMCOG) to assist with managing the project;
WI	HEREAS, the parties to this Agreement desire to clearly define each parties' roles, responsibilities, and
	pectations necessary to successfully implement the project;
1	
NC	OW, THEREFORE, in consideration of the representations set forth herein, the parties hereby mutually
agr	ee as follows:
1.	<b>Project Definition.</b> The purpose of the PROJECT is to beautify key regional gateways with unified
	landscaping and signage in highly trafficked areas within a ten-mile radius of the South Carolina
	Statehouse. The PROJECT will consist of both construction and ongoing maintenance of the selected
	project sites.

- a. Project Sites. The PROJECT will include the construction and ongoing maintenance of the initial eight (8) regional gateway sites, listed in no particular order: Airport Boulevard Gateway: One-mile stretch beginning at I-26 & S.C. 302 continuing to the Airport Expressway; Fort Jackson Gateway: I-77 & Forest Drive; Lexington Gateway: I-20 & U.S. 1; Harbison Gateway: I-26 & Harbison Boulevard; Downtown Connector Gateway: I-20 & S.C. 277; I-20 & I-26; I-20 & I-77; I-77 & I-26.
- b. Project Implementation. The Airport Boulevard Gateway will be the first site to be beautified. The Fort Jackson Gateway will be the second site to be beautified. The order of implementation of the remaining sites will be determined by funding and a project advisory committee as defined in Section 2(a). The order of implementation of the remaining projects shall not otherwise be explicitly defined by this Agreement.
- c. Funding Obligation. Each site must be fully funded for both construction and ongoing maintenance for no less than the term required by the SCDOT encroachment permit, before it will be bid for construction. The local government where a specific project is located will be responsible for executing the required SCDOT encroachment permit for that project. All parties duly understand, in the event this agreement is terminated, per SCDOT policy all ongoing maintenance responsibilities for completed projects will revert to the jurisdiction holding the associated encroachment permit.
- **d.** Additional Sites. After the eight (8) sites listed above are implemented and duly funded for both beautification and ongoing maintenance, the parties to this agreement may choose to construct and maintain additional sites by amending this Agreement with the written consent of all parties.
- e. Additional Partners. The City of Cayce, the City of West Columbia, the City of Forest Acres, the Town of Springdale, the Town of Irmo, and the Town of Lexington, are considered by the parties of this agreement to be additional partners for the PROJECT, and all have committed funding for ongoing maintenance of the PROJECT as outlined in Section 4(b), by entering into a separate Memorandum of Understanding (MOU) with CMCOG. At any time, the parties to this agreement may choose to invite additional local government partners to participate in the PROJECT by entering into this agreement or entering into a separate MOU

with CMCOG, so long as they accept all the terms and conditions, including the required cost share commitment for ongoing maintenance.

- 2. Advisory Committees Duties and Obligations. Each unit of local government party to this Agreement shall, in coordination and collaboration with CMCOG, assign representatives to each of the following advisory committees to assist in the performance of the identified responsibilities. Each unit of local government agrees to designate and ensure the participation of such representatives for no less than the term of this agreement. If a designated representative is no longer able or willing to participate, the unit of local government will promptly designate a new representative. Each unit of local government may also designate an alternate for each primary designee, who may serve on the relevant committee with full voting rights in their absence.
  - a. Project Steering Advisory Committee. Each unit of local government party to this agreement will designate one elected official and/or administration staff to actively serve on a Project Steering Advisory Committee (PSAC) that will be responsible for overseeing the general direction and scope of the PROJECT. The PSAC may include other stakeholders not party to this agreement, to include one representative from the Midlands Business Leadership Group (MBLG).
    - The PSAC will be responsible for ensuring adequate funding for construction and maintenance, coordinating stakeholder outreach, determining implementation priorities, and other services as needed.
    - The PSAC shall delegate all procurement actions to CMCOG.
    - The PSAC shall select the order of implementation for the projects and designate when the implementation process will begin.
    - The PSAC shall not participate in the procurement process.
    - The PSAC will authorize CMCOG to negotiate a contract with the selected contractor for each project.
    - The PSAC will meet no less than bi-annually to receive updates on the progress of the overall program.
  - b. **Procurement Advisory Committee.** Each unit of local government party to this agreement will designate one procurement staff member, or other staff member with knowledge and expertise of local government procurement practices, to actively serve on a Procurement

Advisory Committee (PAC) that will be responsible for assisting CMCOG with the implementation of the procurement process. Per this IGA, CMCOG will have the responsibility of procuring the projects identified in this agreement.

- The PAC will assist CMCOG in developing standardized procurement document templates and customizing these templates to address the unique requirements of each project.
- The PAC will assist CMCOG in the solicitation for each project. Each solicitation will be posted at a minimum in the South Carolina Business Opportunities. Other solicitation sources will be used as determined by the committee and CMCOG.
- The PAC will assist CMCOG in receiving and reviewing bid proposals/packets to determine responsiveness to the bid packet/request for qualifications and/or proposals.
- The PAC will assist CMCOG in releasing the intent to award notification to successful and unsuccessful proposers.
- The PAC will assist CMCOG in managing the appeals process and procedures.
- The PAC will assist CMCOG in the development of contract materials to negotiate and execute a contract with the selected consultant.
- Other duties may be assigned to the PAC as determined and requested by CMCOG.
- c. **Technical Advisory Committee.** Each unit of local government party to this agreement will designate one staff member to actively serve on a Technical Advisory Committee (TAC) that will be responsible for assisting CMCOG with the implementation of the procurement, project selection, and technical assessment process for each project. The designated staff member must have demonstrated technical expertise in one or more of the following areas: civil engineering, public works, landscape design, and/or construction management. Per this IGA, CMCOG will have the responsibility for administrative management for the projects identified in this agreement.
  - The TAC will assist CMCOG in the development of technical specifications, bid forms, and selection criteria that will be included in solicitation documents.
  - The TAC will assist CMCOG in the development of an independent cost estimate
    (cost/price analysis) for each project. If the TAC is unable to perform this service, then
    CMCOG will include these services as part of their procurement responsibilities.
  - The TAC will receive bid documents from CMCOG that have been reviewed and approved by the PAC.

- The TAC will assist CMCOG in review of the technical specifications of the bid proposals for accuracy.
- The TAC will assist CMCOG with the evaluation and scoring of the bid proposals as part
  of the procurement process.
- The TAC will assist CMCOG with participating in pre-bid and pre-construction conferences.
- The TAC will assist CMCOG in reviewing and approving design and construction plans, as well as developing construction bid specifications.
- For each project, the TAC shall designate a site manager for that specific project. The site manager will serve as the primary point of contact and technical liaison to CMCOG.
- Other duties may be assigned to the TAC as determined and requested by CMCOG.
- d. Contract Management Advisory Committee. Each unit of local government party to this agreement will designate one staff member to actively serve on a Contract Management Advisory Committee (CMAC) that will be responsible for assisting CMCOG with the day-to-day management of the contractor and implementation of the overall contract. Once a contract has been executed with the selected contractor, the TAC shall service in the capacity as the Contract Management Advisory Committee. Per this IGA, CMCOG will have the responsibility for managing the implementation of the projects identified in this agreement.
  - The CMAC will assist CMCOG in managing the day-to-day activities associated with project implementation.
  - For each project, the CMAC shall designate a site manager for that specific project. The site manager will serve as the primary point of contact and technical liaison to CMCOG.
  - The site manager will be empowered to make day-to-day decisions, in coordination with CMCOG, to ensure continuous project implementation.
  - The site manager will receive and approve no cost or minor change order requests in coordination with CMCOG. Major change order requests shall be approved by the CMAC and/or the PSAC depending on the nature of the request. The CMAC, in consultation with the PSAC, will establish a threshold for determining what constitutes a major or minor change order.
  - The site manager will review and approve contractor invoices before payment will be authorized and released for payment by CMCOG.

- The site manager will assist CMCOG with providing updates to the PSAC.
- The CMAC will assist CMCOG in assessing the maintenance needs (report) for each project on an annual basis.
- The CMAC will assist CMCOG to ensure that maintenance and upkeep are completed at a satisfactory level.
- The CMAC and CMCOG will coordinate with SCDOT to ensure all construction and maintenance activities are in compliance with SCDOT standards.
- Other duties may be assigned to the CMAC as determined and requested by CMCOG.
- 3. Central Midlands Council of Governments Duties and Obligations. Central Midlands Council of Governments (CMCOG) shall act as the project manager for coordinating the PROJECT on behalf of the other parties to this agreement. As project manager, CMCOG shall be responsible for the following:

#### a. Procurement

- CMCOG will manage the procurement of construction and maintenance services for the PROJECT.
- CMCOG will determine the procurement process, which is intended to be uniform for each project included in the PROJECT.
- CMCOG procurement responsibilities will include developing and soliciting RFQs/RFPs, facilitating advisory committee meetings for the purpose of developing bid specifications, and evaluating proposals, and coordinating the contract award and appeals process.
- If procurement services for independent cost are performed, vendor and/or contractors
  who provide independent cost estimates will be unable to participate in the procurement
  of construction and/or maintenance services.
- CMCOG procurement actions will be consistent with the CMCOG procurement policy
  and may accommodate specific provisions of applicable local government procurement
  policies when mutually agreed upon by the other parties to the agreement. CMCOG shall
  reserve the right to reject such provisions if they conflict with CMCOG's procurement
  policy or other directives that may impact the development of the project.
- CMCOG will develop all RFPs with consistent selection criteria.

- CMCOG will ensure a competitive procurement process to the maximum extent possible.
   All parties to the Agreement will adhere to CMCOG's procurement process and will support CMCOG in ensuring maximum competition.
- Projects may be procured using a "design/build" method of project delivery.
- Other duties may be assigned as determined and requested by CMCOG.
- **b.** Contract Administration. CMCOG will assist and facilitate the contract administration for all construction and maintenance contracts executed for the PROJECT.
  - Construction and maintenance activities will be managed in coordination and collaboration with the PSAC, PAC, TAC, and CMAC.
  - CMCOG will serve as the administrative agent for each unit of local government party to this agreement for construction services.
  - CMCOG will serve as the administrative agent for each unit of local government party to this agreement for maintenance services.
  - Local units of governments directly impacted by the performing project shall execute the
    agreement with the selected contractor and designate CMCOG as their administrative
    agent to perform administrative duties.
- **c. Financial Management.** CMCOG will provide financial management services for the PROJECT to include receiving and holding donated funds, paying invoices, providing financial reports, and providing other general accounting services as needed.
  - Funds for construction and maintenance will be accounted for separately.
  - Donated construction funds will be held in a capital account that will remain in effect
    until such time as all construction activities are complete and all funds have been
    expended.
  - Annual maintenance funds will be held in a separate account that will only be used to pay for ongoing maintenance costs, including repairs and replacements.
  - Private donations and local government funds for this project may be accepted and held by the Central Midlands Development Corporation (CMDC).

- **4. Project Funding/Cost Share.** Each unit of local government party to this agreement will provide funding to support the construction and ongoing maintenance and administration of the PROJECT based on the following cost allocations:
  - a. Construction. Funding for construction will be provided on a site by site basis through a combination of local government contributions and private donations. Local government funding contributions for construction projects may be earmarked or dedicated for a specific project by the entity making the financial contribution. Each site must be fully funded for both construction and ongoing maintenance for no less than the term required by the SCDOT encroachment permit, before it will be bid for construction.
  - **b. Maintenance.** Funding for ongoing maintenance will be provided through annual contributions from each unit of local government party to this agreement and each unit of local government party to a separate MOU with CMCOG as described in Section 1(e). Funding commitments will be based on the following requirements:
    - The cost share for each participating unit of local government will be based upon their percentage share of the IGA area's total population.
    - Each county government's share will be based on their full county population less the population of any participating municipalities.
    - The total annual maintenance cost for each project, from which the pro rata shares will be
      calculated, will include a repair and replacement contingency fee reflecting 10% of the
      original construction contract price.
    - CMCOG will invoice local governments for their annual contribution after the start of each fiscal year.
    - Maintenance costs will be reassessed on an annual basis.
    - If a local government declines to participate, then the pro rata share for the remaining jurisdictions will be re-assessed.
  - c. Administration. Funding for project administration by CMCOG will be included in the construction and maintenance budgets for each site project and will be paid for from the construction and maintenance allocations described above. CMCOG will be paid a lump sum construction administration fee not to exceed 10% of the total cost of construction for the first project, the Airport Blvd./Hwy 302 Gateway. CMCOG will use these initial

administrative fees to cover the costs of CMCOG services across multiple projects. CMCOG will provide regular updates to the PSAC on the use of these funds. Additional administrative fees shall be negotiated with the PSAC as needed after the second, fourth, and sixth projects. CMCOG will use this administrative fee to address the project administration and services outlined in the Agreement, to include procurement management and administration, contract administration, fiscal sponsorship/financial management, and project coordination and support. CMCOG reserves the right to use these funds to secure any deficiencies in addressing the needs of the overall PROJECT.

- **5. Pursuit of Federal Funds.** If the PSAC decides to pursue federal or state funding for any phase of the PROJECT, the parties agree to work with CMCOG to evaluate and ensure eligibility and compliance with all applicable laws and regulations.
- 6. Non-Appropriation. If the parties to this agreement fail to appropriate or authorize the expenditure of sufficient funds to provide the continuation of this contract or if a lawful order issued in, or for any fiscal year during the term of the contract, reduce the funds appropriated or authorized in such amounts as to preclude making the payments set out therein, the contract shall terminate on the date said funds are no longer available without any termination charges or other liability incurring to the parties.
- 7. Term and Termination. This Agreement shall commence upon execution by all parties and shall remain in full force and effect until such time as the PSAC agrees to present a request for termination to each of their respective councils, and each respective council approves such termination. This agreement shall not be terminated as long as a contract, grant, or other mutual obligation is in effect, in which case the Agreement will remain in full force until all such mutual obligations are satisfied. Upon such termination, all maintenance responsibilities for completed projects will revert to the jurisdiction holding the associated encroachment permit.
- 8. Amendments. This Agreement may be amended at any time with the written consent of all parties.
- **9. Insurance.** Each party shall maintain insurance, whether commercial or self-funded, in amounts sufficient to fulfill its obligations and potential liabilities under this Agreement, but in no event shall such amounts be less than the limits of claims arising under the South Carolina Tort Claims Act.

WIIIICII.			
FOR	RICHLAND COUNTY		
By:	(Signature)		
Position:	(Chief Elected or Administrative official)		
FOR	LEXINGTON COUNTY		
By:	(Signature)		
Position:	(Chief Elected or Administrative official)		
FOR	CITY OF COLUMBIA		
By:	(Signature)		
Position:	(Chief Elected or Administrative official)		
FOR	CENTRAL MIDLANDS COUNCIL OF GOVERNM	MENTS	
By:	(Signature)		
Position:	(Chief Elected or Administrative official)		

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on the day first above



# CMCOG Meeting Notice

#### Thursday, January 26, 2023 ♦ 12:00 P.M.

Midlands Technical College - Harbison Campus (in person) 7300 College Street, Irmo, SC 29063

Continuing Education Center, Room 113 and Zoom Meeting (Virtual)

https://us02web.zoom.us/j/82356863856?pwd=MUtBam1CS3B0clA3ZE5geTRsTUtx0T09

Meeting ID: 823 5686 3856 ♦ Passcode: 264913 ♦ Dial-In Number (929) 205-6099

**DATE:** January 19, 2023

TO: CMCOG Board of Directors

FROM: Foster Senn, CMCOG Board Chair

**SUBJECT: CMCOG Board Meeting - January 26, 2023 at 12:00 P.M.** 

Please be advised that the next meeting of the Central Midlands Council of Governments Board of Directors will be held on <u>Thursday</u>, <u>January 26</u>, <u>2023 at Midlands Technical College Harbison Campus</u>, <u>Continuing Education Center</u>, <u>Room 113</u>. <u>See attached map of the campus for additional information</u>.

You may also join by Zoom (please join the meeting 10 minutes prior to the 12:00 P.M.).

The meeting will start promptly at 12:00 P.M., so please arrive on time. We need a quorum to conduct business, so it is very important for you to plan to attend each meeting. The meeting packet has been mailed and emailed to you.

I thank you for your time and service to the Central Midlands Council of Governments.

**Enclosures** 



#### **Board of Directors Meeting**

#### Thursday, January 26, 2023 ♦ 12:00 p.m.

#### Midlands Technical College – Harbison Campus (in person)

7300 College Street, Irmo, SC 29063

Continuing Education Center, Room 113 and Zoom Meeting (Virtual)

https://us02web.zoom.us/j/82356863856?pwd=MUtBam1CS3BOclA3ZE5qeTRsTUtxQT09

Meeting ID: 823 5686 3856 ♦ Passcode: 264913 ♦ Dial-In Number (929) 205-6099 OVERALL AGENDA

	nd Introductions	and	Order	Call to	Α.
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Foster Senn, Chair

- 1. Determination of a Quorum
- 2. Approve Order and Contents of the Overall Agenda
- 3. Invocation
  - Moment of Silence
    - o Joe Taylor, City of Columbia
    - o Brian DeQuincy Newman, City of Columbia, Former Board Member
- 4. Introduction of Guests
- 5. Chairman's Introduction

• Good News from CMCOG – Around the Region and Regional Spotlight

Foster Senn
Benjamin Mauldin

#### B. Consent Agenda

1. Approval of the December 8, 2022 Board Meeting Minutes (*Enclosure 1*)

#### C. Regular Agenda

. Quarterly Financial Status Report (thru December 31, 2022) (Enclosure 2)

Missi Labbe

2. FY 2023 CMCOG Budget Revisions (Enclosure 3)

Missi Labbe

3. 2022 – 2027 Final Comprehensive Economic Development Strategy (CEDS) (*Enclosure 4*)

**Gregory Sprouse** 

4. \*2020 – 2027 TIP Amendments – Urban and Rural Guideshare Increase (*Enclosure 5*)

Reginald Simmons
Reginald Simmons

5. 2020 – 2027 TIP Amendment – US 76 Feasibility Study (*Enclosure 6*)

6. 2020 – 2027 TIP Amendment – Road Improvement Projects Feasibility Studies (*Enclosure 7*)

**Reginald Simmons** 

#### D. Announcements / Committee or Staff Reports / Correspondences

1. Regional Mobility Program

Joe Sturm

2. Executive Director's Report (Enclosure 8)

Benjamin Mauldin

#### E. Old/New Business

1. Bylaws Amendment – Policy to conduct an annual review of the Executive Director (*Enclosure 9*)

Foster Senn

#### F. Other Business

#### G. Adjourn

REMINDER: The next CMCOG Board Meeting will be held on Thursday, February 23, 2023



# **Board of Directors Meeting of the Central Midlands Council of Governments**

Thursday, December 8, 2022 ♦ 12:00 p.m. ♦ Midlands Technical College – Airport Campus 1260 Lexington Drive, West Columbia, SC 29170 Academic Center Room 143 (Mary B. Robertson Conference Center) or via Zoom

#### **BOARD MEMBERS PRESENT:**

Vina Abrams, Newberry County

Todd Beasley, Richland County Moses Bell, Fairfield County Council

Will Brennan, Vice-Chair, Columbia City Council

Larry Brigham, Lexington County Council

Susan Brill, Richland County

Julian Burns, Kershaw County Council

Kyle Crager, Fairfield County

Rebecca Connelly, Lexington County

Glen Conwell, Lexington County Council

Smokey Davis, Lexington County

Amadeo Geere, City of Columbia

T. Wayne Gilbert, Richland County

Sloan Griffin, III, Town of Blythewood

Bob Hall, Batesburg-Leesville

Darrell Hudson, Lexington County Council

Robert Liming, City of Columbia

Steve MacDougall, Mayor of Lexington

Rick Martin, Newberry County Legislation

Walt McLeod, Newberry County

John McMeekin, Mayor, Town of Winnsboro

Joe Mergo, Lexington County

Stephanie O'Cain, Richland County

Foster Senn, Chair, Mayor, City of Newberry

William Simon, Richland County

Lynn Sturkie, Administrator

Joe Taylor, City of Columbia

#### **GUESTS PRESENT:**

Bill Jordan, AECOM

Nicholle Burroughs, Town of Chapin Jana Jayroe, Mayor, Little Mountain

Christina Lewis, SCDOT

Roland Bart, Guest

#### STAFF MEMBERS PRESENT:

Fretoria Addison, LTC Ombudsman Volunteer

Coordinator/Information Support Specialist

Tammy Beagan, Workforce

Anna Harmon, Director, LTCOP

Candice Holloway, Director, Area Agency on Aging

Jason Kent, GIS Manager

Missi Labbe, Finance Director

Ben Mauldin, Executive Director

Cindy Muldrow, Grants Coordinator

Reginald Simmons, Deputy Executive Director/

**Transportation Director** 

Ed "Rocky" Simmons, CDBG Planner

Gregory Sprouse, Director, Planning, Research

#### A1. CALL TO ORDER

Chairman Foster Senn called the meeting to order at 12:10 p.m. on December 8, 2022.

#### A2. Approve Order and Contents of the Overall Agenda

Chairman Senn stated that a quorum was present at the time meeting was called to order.

#### MOTION, approved

Walton McLeod moved for approval, seconded by Chakisse Newton to approve the Order and Contents of the Overall Agenda. The motion was approved unanimously.

#### A3. Invocation

The invocation was given by Vina Abrams.

#### A4. Introduction of Guests

Chairman Senn and Ben Mauldin welcomed and introduced our guests for today's meeting.

#### A5. Chairman's Introduction

#### • Good News from CMCOG - Around the Region and Regional Spotlight

Chairman Foster Senn and Ben Mauldin mentioned good news from around the region to include:

- Midlands Workforce and its partnership with MTC along with other various programs.
- LTC Ombudsman Program hosted an Advance Directives Training with Shelia Bell-Ford as we continue to educate the community about SC Advance Directives. The training was held on 11/30/2022. We had several board members who were in attendance.
- Area Agency on Aging sent out a needs survey in which our region received over 500 responses which will be used in our Area Plan update to be completed by March 2023.
- Planning, the focus has been on BLEC Partners with Martin Farms which is a roadside farm stand that serves Lexington County. It is locally grown, organic, healthy and affordable. While visiting the site, Gregory saw Mr. Jeffcoat, a former Board member taking advantage of these fresh fruits and vegetables.
- \$60 million mixed-use project is coming to West Columbia.
- Palmetto Millworks of the Carolinas, LLC is expanding its operations in Richland County, SC.
- Executive Personal Computers Inc, is expanding with new operations in Lexington County, SC.
- City of Cayce received a planning award and Mayor Elise Partin received the 2022 Presidential Citation Award.
- Dutch Fork High School won another State Championship and Airport High School's JROTC wins State Drill Team Championship for 15<sup>th</sup> consecutive year.
- Fairfield County leaders and residents recently met to map out the county's future.
- Newberry County recently celebrated the renovation of the beautiful Wells Japanese Garden and those who have helped to make it a reality for the community.
- City of Columbia has a new Greene Street bridge project, there is a new brewery coming to North Main Street and a new business by the name of Abney Seafood.

#### B. CONSENT AGENDA

- **B1.** Approval of the October 27, 2022 Board Meeting Minutes.
- **B2.** Rural Planning Work Program Amendment Planning Funds
- **B3.** Resolution to apply for Federal and State Grants

#### MOTION, approved

Nick Shealy moved for approval, seconded by John McMeekin to approve Consent Agenda. The motion was approved unanimously.

#### C. REGULAR AGENDA

#### C1. Quarterly Financial Status Report (thru September 30, 2022)

Missi Labbe gave a presentation regarding the Quarterly Financial Status Report (thru September 30, 2022).

#### MOTION, approved

Nick Shealy moved for approval, seconded by Smokey Davis to approve the Quarterly Financial Status Report (thru September 30, 2022). The motion was approved unanimously.

#### C2. 2045 LRTP Amendment – Setting the Safety Performance Measures

Reginald Simmons requested a recommendation of approval to adopt SCDOT's Safety Performance Measures. Erin Porter of SCDOT noted that per federal requirements, performance measures must be set in seven categories to meet the national goals. SCDOT was required to evaluate and report on safety targets for the five required measures by August 31, 2022. This action starts the 180-day clock for CMCOG to take action to evaluate and set regionally specific targets or to accept and support the state's targets. Through a coordinated effort with COGs and MPOs, SCDOT presented for the following 2019 – 2023 Safety Targets for consideration:

Total Number of Fatalities	1119
Fatality Rate per 100 Million Vehicle Miles Traveled	1.940
Total Number of Serious Injuries	2,868
Serious Injury Rate per 100 Million Vehicle Miles Traveled	4.960
Total Number of Non-motorized Fatalities and Serious Injuries	485

There was a brief discussion.

#### MOTION, approved

Darrell Hudson moved for approval, seconded by Sloan Griffin to approve the 2045 LRTP Amendment – SCDOT's 2019 – 2023 Safety Performances Measures. The motion was approved unanimously.

#### C3. 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS)

Gregory Sprouse requested adoption of the 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS) plan. The mission of the US Economic Development Administration (EDA) is to lead the federal economic development agenda by promoting innovation and competitiveness and preparing regions for growth and success in the regional economy. EDA accomplishes this goal by making strategic investments in the nation's most distressed communities to revitalize, expand, or upgrade their physical infrastructure to attract new industry, encourage business expansion, diversify their local economies, and generate or retain long-term private sector jobs and capital investments. In order to be eligible for EDA funding, a project must be consistent with the goals and strategies set forth in a Comprehensive Economic Development Strategy (CEDS), which has to be reviewed annually and updated

every five years. EDA guidelines for developing the CEDS include the following elements: a summary background of regional economic conditions, a strengths, weaknesses, opportunities, and threats (SWOT) analysis, regional goals and objectives, and a performance measurement framework. The draft plan will be posted for a 30-day public comment period. The CMCOG Board was asked to adopt this document pending the completion of the 30-day public comment period and the incorporation of any comments or suggested edits.

A brief discussion took place after the presentation.

#### MOTION, approved

Sloan Griffin moved for approval, seconded by Nick Shealy to approve the 2022 – 2027 Draft Comprehensive Economic Development Strategy (CEDS) pending any comments or suggested edits from the 30-day public comment period. The motion was approved unanimously.

#### D. Announcements / Committee or Staff Reports / Correspondences

#### **D1.** Executive Directors Report

Ben Mauldin gave the following report:

- Medicare Open Enrollment SHIP counselors were available during open enrollment to help with Medicare Advantage Plans and to answer any questions. Open enrollment was Oct. 15th Dec. 7<sup>th</sup>.
- The Midlands Workforce Development Board is currently collecting public comment on its Regional and Local Plans. The Regional and Local plans serve as a four-year action plan to develop, align, and integrate service delivery strategies and to support the State's vision and strategic operation goals under the Workforce Innovation and Opportunity Act (WIOA). Comments regarding the plan(s) can be sent to: <a href="mailto:mwdb@midlandsworkforce.org">mwdb@midlandsworkforce.org</a>.

More information can be found at: <a href="https://www.midlandsworkforce.org/plan">https://www.midlandsworkforce.org/plan</a>.

- There will be a link that will be sent out for public comment regarding the Bike share expansion.
- SCCOGS 2022 conference in Myrtle Beach was a success this year and CMCOG won two awards for Project of the Year, "Reimage the Comet" and "Three River Watershed Based Plan."
- A big thanks to MTC for accommodating CMCOG
- A thank you to Mr. Moses Bell for his service on our CMCOG Board of Directors.

#### E. OLD / NEW BUSINESS

It was proposed that an Advisory Committee be formed regarding conducting the annual review of the Executive Director. Smokey Davis has submitted a draft for review that will outline how the process will work. More information will be forthcoming.

	No other business was brought forth.	
G.	<u>ADJOURN</u>	
	There being no further business, the meeting adjourned at 1:0	93 pm.
Benjan	nin J. Mauldin, Secretary-Treasurer	Foster Senn, Chairman

F.

**OTHER BUSINESS** 

#### Central Midlands Council of Governments Unaudited Financial Statement July 1, 2022 through December 31, 2022

Enclosure 2

	Approved Budget	<u>Y-T-D</u> <u>Actual</u>	Percent of Budget
Revenue			
Local Revenue			
Member Governments	700,353.00	314,972.94	45%
State Aid	70,407.00	197,346.00	280%
Interest Income	75.00	212.86	284%
WorkKeys	0.00	13,404.56	0%
Local Revenue-Other	0.00	112,829.27	0%
Fringe Recovery	1,090,327.00	434,517.70	40%
Indirect Cost Recovery	965,310.00	372,994.77	39%
Total Local Revenue	2,826,472.00	1,446,278.10	51%
Regional and Other Programs			
Aging Planning & Administration	1,282,793.00	491,934.91	38%
Ombudsman Program	482,574.00	231,409.22	48%
Midlands Workforce Development Board	940,194.00	491,344.79	52%
Transportation	2,226,858.00	304,844.73	14%
Regional Planning	120,000.00	17,099.76	14%
Community Development	183,000.00	32,012.76	17%
Economic Development Administration	290,000.00	178,478.52	62%
Local Technical Assistance	35,500.00	0.00	0%
Transfer To Other Program Areas	481,641.00	89,371.33	19%
Total Regional and Other Programs	6,042,560.00	1,836,496.02	30%
Total Operating Revenue	8,869,032.00	3,282,774.12	37%
Contracted Services Revenue			
Midlands Workforce Development Board	2,409,953.00	1,250,545.80	52%
Aging Contractor Revenue	3,673,468.00	1,887,439.34	51%
Total Contracted Services Revenue	6,083,421.00	3,137,985.14	52%
Total Revenue	14,952,453.00	6,420,759.26	43%
Expenses			
Personnel Costs	3,343,133.00	1,422,903.37	43%
Fringe and Indirect Cost Allocation	2,055,637.00	807,512.47	39%
Operations and Maintenance	988,754.00	349,427.29	35%
Employee Training & Development	83,050.00	20,112.42	24%
Travel, Transportation & Board Expense	164,476.00	35,331.40	21%
Capital Outlays	284,000.00	6,949.21	2%
Consultants and Contracts	1,468,340.00	145,501.70	10%
Transfer To/(From) Other Programs	481,641.00	89,371.33	19%
Total Operating Expense	8,869,031.00	2,877,109.19	32%
Contracted Services Expense			
MWDB Contractors	2,409,953.00	1,250,545.80	52%
Aging Contractors	3,673,468.00	1,887,439.34	51%
Total Contracted Services Expense	6,083,421.00	3,137,985.14	52%
Total Expenses	14,952,452.00	6,015,094.33	40%
Revenue Over/(Under) Expenses	0.00	405,664.93	0.00

# Central Midlands Council of Governments FY2022-23 Budget

Programs   Aging Planning & Administration   Aging Planning & Aging Planning   Aging Planning & Aging Planning   Aging Plan		12022-23 Buuget		
Revised Budget			Enclosure #3	
Revised Budget		Ev2033	FY2023	Percent
Revenue				of Change
Member Governments	Revenue			
Member Governments         700,353         700,353         70,407         318           State Ald         294,690         70,407         318           Interest Income         80         75         0           WorkKeys         6,900         0         0         0           Local Revenue-Other         1,03,208         1,090,327         1           Fringe Recovery         846,433         965,310         -12           Indirect Cost Recovery         2,951,664         2,826,472         -4           Programs         Aging Planning & Administration         4,956,261         4,956,261         0           Aging Planning & Administration         4,956,261         4,956,261         0           Ombudsman Program         482,574         482,574         0           Ombudsman Program         3,350,147         3,350,147         0           Midlands Workforce Development Board         3,350,147         3,350,147         0           Regional Planning         120,000         120,000         20           Regional Planning         290,000         290,000         20           Economic Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts <td></td> <td></td> <td></td> <td></td>				
State Aid   194,890   75				0.00%
Interest Income				318.55%
WorkKeys				0.00%
Local Revenue-Transportation				0.00%
Local Revenue-Other				0.00%
Fringe Recovery				0.00%
Indirect Cost Recovery	Fringe Recovery			1.18%
Total Local Revenue         2,951,664         2,626,472         4           Programs         Aging Planning & Administration         4,956,261         4,956,261         0           Aging Planning & Administration         482,574         482,574         0           Midlands Workforce Development Board         3,350,147         3,350,147         0           Transportation         120,000         120,000         0           Regional Planning         120,000         120,000         0           Economic Development         290,000         290,000         0           Community Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         0           Total Revenue         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         98,754         5				-12.31%
Aging Planning & Administration Ombudsman Program Aging Variation Ombudsman Program Aging Variation Aging Planning & Administration Ombudsman Program Aging Variation Aging Va		2,951,664	2,826,472	4.43%
Aging Planning & Administration Ombudsman Program Aging Variation Ombudsman Program Aging Variation Aging Planning & Administration Ombudsman Program Aging Variation Aging Va	Programs		4.050.004	0.00%
Ombudsman Program         3,350,147         3,350,147         3,350,147         0           Midlands Workforce Development Board         2,226,858         2,226,858         0           Transportation         120,000         120,000         0           Regional Planning         290,000         290,000         0           Economic Development         233,000         183,000         27           Community Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         0           Transfer From Other Program Areas-Matching, Other         1,949,641         2,055,637         5           Personnel Costs         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         171,626         164,476         4           Travel & Transportation         1,				0.00%
Midlands Workforce Development Transportation         2,226,858         2,226,858         0           Transportation         120,000         120,000         0           Regional Planning         290,000         290,000         0           Economic Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         0           Transfer From Other Program Areas-Matching, Other         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Personnel Costs         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         90,550         83,050         9           Travel & Transportation         1,71,626         164,476         4           Consultants & Contracts         1,391,500         1,468,340         5	Ombudsman Program			0.00%
Transportation         120,000         120,000         0           Regional Planning         290,000         290,000         0           Economic Development         290,000         290,000         0           Community Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         0           Total Revenue         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Expenses         3,673,468         3,887,54         5           Employee Development & Training         1,046,973         988,754         5           Employee Development & Training         17,626         164,476         4	Midlands Workforce Development Board	-		0.00%
Regional Planning         290,000         290,000         0           Economic Development         290,000         290,000         27           Community Development Block Grant Admin         233,000         183,000         27           Local Technical Assistance Contracts         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         -0           Total Revenue         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Expenses         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         90,550         83,050         8           Travel & Transportation         171,626         164,476         4           Consultants & Contracts         1,391,500         1,468,340         5           Capital Outlays         433,500         284,000         52           Transfer To Other Program Areas-Matchin		·		0.00%
Economic Development   233,000   183,000   27   233,000   35,500   0   183,000   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   35,500   0   27   233,000   27   233,000   35,500   0   27   233,000   233,000   2				0.00%
Community Development Block Graft Adminitaria         35,500         35,500         0           Community Development Block Graft Adminitaria         35,500         35,500         0           Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other         478,691         481,641         -0           Total Revenue         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         90,550         83,050         9           Travel & Transportation         171,626         164,476         4           Consultants & Contracts         1,391,500         1,468,340         5           Capital Outlays         433,500         284,000         52           Transfer To Other Program Areas-Matching, Other         478,691         481,641         -0           Total Operating Expenses         9,041,275         8,869,030         1				27.32%
Total Regional Programs         11,694,340         11,644,340         0           Transfer From Other Program Areas-Matching, Other Total Revenue         478,691         481,641         -0           Expenses         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation Operations and Maintenance         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         90,550         83,050         9           Travel & Transportation         171,626         164,476         4           Consultants & Contracts         1,391,500         1,468,340         5           Capital Outlays         433,500         284,000         52           Transfer To Other Program Areas-Matching, Other         478,691         481,641         -0           Total Operating Expenses         9,041,275         8,869,030         1				0.00%
Total Regional Programs         11,034,040         481,641         -0           Transfer From Other Program Areas-Matching, Other Total Revenue         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Personnel Costs Fringe & Indirect Cost Allocation Operations and Maintenance Employee Development & Training Program Areas - Matching Program Areas	Local Technical Assistance Contracts	35,500		
Transfer From Other Program Areas-Matching, Other         15,124,695         14,952,453         1           Expenses         3,478,793         3,343,133         4           Personnel Costs         3,478,793         3,343,133         4           Fringe & Indirect Cost Allocation         1,949,641         2,055,637         5           Operations and Maintenance         1,046,973         988,754         5           Employee Development & Training         90,550         83,050         9           Travel & Transportation         171,626         164,476         4           Consultants & Contracts         1,391,500         1,468,340         5           Capital Outlays         433,500         284,000         52           Transfer To Other Program Areas-Matching, Other         478,691         481,641         0           Total Operating Expenses         9,041,275         8,869,030         1	Total Regional Programs	11,694,340	11,644,340	0.43%
Total Revenue 15,124,695 14,952,453 1  Expenses 3,478,793 3.343,133 44  Fringe & Indirect Cost Allocation 1,949,641 2,055,637 5  Operations and Maintenance 1,046,973 988,754 5  Employee Development & Training 90,550 83,050 9  Travel & Transportation 171,626 164,476 44  Consultants & Contracts 1,391,500 1,468,340 5  Capital Outlays 433,500 284,000 52  Transfer To Other Program Areas-Matching, Other 478,691 481,641 5  Contracted Services Expenses 9,041,275 8,869,030 1	- College Dungton Aroon Motobing Other	478.691	481,641	-0.61%
Personnel Costs       3,478,793       3,343,133       4         Fringe & Indirect Cost Allocation       1,949,641       2,055,637       5         Operations and Maintenance       1,046,973       988,754       5         Employee Development & Training       90,550       83,050       9         Travel & Transportation       171,626       164,476       4         Consultants & Contracts       1,391,500       1,468,340       5         Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       0         Total Operating Expenses       9,041,275       8,869,030       1			14,952,453	1.15%
Personnel Costs Fringe & Indirect Cost Allocation Operations and Maintenance Employee Development & Training Travel & Transportation Consultants & Contracts Capital Outlays Transfer To Other Program Areas-Matching, Other  Total Operating Expenses  3,478,793 1,949,641 2,055,637 988,754 998,754 990,550 83,050 164,476 471,626 164,476 473,500 1,468,340 52 433,500 284,000 52 478,691 9,041,275 8,869,030	Expenses			
Fringe & Indirect Cost Allocation       1,949,641       2,055,637         Operations and Maintenance       1,046,973       988,754         Employee Development & Training       90,550       83,050         Travel & Transportation       171,626       164,476       4         Consultants & Contracts       1,391,500       1,468,340       5         Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       0         Total Operating Expenses       9,041,275       8,869,030       1		3,478,793		4.06%
Operations and Maintenance       1,046,973       988,754         Employee Development & Training       90,550       83,050       9         Travel & Transportation       171,626       164,476       4         Consultants & Contracts       1,391,500       1,468,340       5         Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       0         Total Operating Expenses       9,041,275       8,869,030       1		1,949,641		-5.16%
Employee Development & Training 90,550 83,050 84  Travel & Transportation 171,626 164,476 45  Consultants & Contracts 1,391,500 1,468,340 55  Capital Outlays 433,500 284,000 52  Transfer To Other Program Areas-Matching, Other 478,691 481,641 50  Total Operating Expenses 9,041,275 8,869,030 11  Contracted Services Expenses	Operations and Maintenance	1,046,973		5.89%
Travel & Transportation       171,626       164,476       4         Consultants & Contracts       1,391,500       1,468,340       5         Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       0         Total Operating Expenses       9,041,275       8,869,030       1         Contracted Services Expenses       3,673,468       3,673,468       0	Employee Development & Training	90,550		9.03%
Consultants & Contracts       1,391,500       1,468,340       52         Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       -0         Total Operating Expenses       9,041,275       8,869,030       1				4.35%
Capital Outlays       433,500       284,000       52         Transfer To Other Program Areas-Matching, Other       478,691       481,641       -0         Total Operating Expenses       9,041,275       8,869,030       1             Contracted Services Expenses       2,673,468       3,673,468       0				-5.23%
Transfer To Other Program Areas-Matching, Other 478,691 481,641 50 50 50 50 50 50 50 50 50 50 50 50 50	*	433,500	284,000	52.64%
Total Operating Expenses 9,041,275 8,869,030  Contracted Services Expenses 3,673,468		ther478,691		-0.61%
2 672 460 3 673 468		9,041,275	8,869,030	1.94%
2 672 460 3 673 468	Contracted Services Expenses			0.000/
Aging	Aging	3,673,468	3,673,468	0.00%
MWDB Contractors	MWDB Contractors			0.00%
Total Contracted Services Expenses	Total Contracted Services Expenses			0.00%
Total Expenses	Total Expenses		14,952,453	1.15%
Revenue Over/(Under) Expenses	Revenue Over/(Under) Expenses	(0)		



#### **MEMORANDUM**

TO: Members of the CMCOG Board of Directors

FROM: Gregory Sprouse, Director of Research, Planning, and Development

**DATE:** January 19, 2023

SUBJECT: Comprehensive Economic Development Strategy (CEDS)

The mission of the US Economic Development Administration (EDA) is to lead the federal economic development agenda by promoting innovation and competitiveness and preparing regions for growth and success in the regional economy. EDA accomplishes this goal by making strategic investments in the nation's most distressed communities to revitalize, expand, or upgrade their physical infrastructure to attract new industry, encourage business expansion, diversify their local economies, and generate or retain long-term private sector jobs and capital investments. In order to be eligible for EDA funding, a project must be consistent with the goals and strategies set forth in a Comprehensive Economic Development Strategy (CEDS), which has to be reviewed annually and updated every five years.

At the December 8, 2022, CMCOG Board meeting, the 2022-2027 Draft Comprehensive Economic Development Strategy (CEDS) was approved by the CMCOG Board pending the conclusion of a 30-day public comment period. Based on input received during the public comment period, the following edits were made:

- Minor grammatical text edits and formatting changes
- Addition of text summarizing regional trail and greenway planning
- Addition of "Professional and Financial Services" to list of strategic target sectors
- Addition of regional equity objective related to supporting local food access and equity initiatives
- Addition of infrastructure objectives related to green energy technology, electric vehicle manufacturing, and water and sewer utility workforce needs
- Minor edits to selected opportunity zone investment table

The final plan with these edits will be posted on the CMCOG website. The CMCOG Board will be asked to adopt the 2022-2027 Comprehensive Economic Development Strategy (CEDS).





#### MEMORANDUM

**Enclosure 5** 

TO:

MPO and COG Directors

FROM:

Christy A. Hall, P.E., Secretary of Transportation

DATE:

October 12, 2022

SUBJECT:

Increased Guideshare Allocation for FFY 2023

As you recall, last year the South Carolina Department of Transportation (SCDOT) Commission approved increasing the Regional Mobility Program funding level by \$100 million over a four year period. Additionally, the Commission established a minimum funding level within the program in order to ensure that any MPO or COG would be able to implement larger capital projects. Last year, we began the ramp up by increasing the Regional Mobility Program by approximately \$25 million and established a minimum funding level of \$4 million.

In anticipation of the start of a new federal fiscal year, we presented and the Commission approved, a continued ramp up of the Regional Mobility Program funding level to a new total of \$188 million (≈\$50 million over baseline). We also increased the minimum funding level of each entity up to \$5 million. Since the census data is still lagging, we utilized the previously approved (2010 population figure-based) funding distribution formula for \$40 million of the increase and approximately \$11 million to bring each region up to the \$5 million minimum.

We currently expect to receive information on expanded areas of urbanization based on the 2020 census information in December 2022. For this reason, the current allocation used the 2010 census figures, and we request that you plan and program future projects based on the FFY 2023 baseline funding numbers illustrated in the enclosure. Please understand that these numbers may modify for future years beyond FFY 2023. As we work through this process, we will keep you informed and communicate any future guideshare allocations modifications.

If you have any questions, please do not hesitate to reach out to SCDOT Director of Planning Machael Peterson at (803) 737- 1618

#### Enclosure

ec: Justin P. Powell, Chief of Staff

Leland D. Colvin, P.E., Deputy Secretary for Engineering

Madeleine Hendry, Acting Deputy Secretary for Finance and Administration

Brent L. Rewis. P.E., Deputy Secretary for Intermodal Planning

Machael M. Peterson, Director of Planning



# Regional Mobility Program FFY 2023 Allocation

Allocate \$40M over original Baseline using Current Formula and an additional \$11M (+/-) to bring everyone up to a \$5M minimum

	2021 Guideshare	2022 Guideshare	2023 Guideshare Component by	Additional allocation to bring up to	TOTAL 2023	Year over Year	Total Increase
900	(Baseline)	(1st Increase)	formula	\$5M Minimum	Guideshare	Increase	Over Baseline
Applachian	\$7,579,497	\$8,690,986	\$9,802,475		\$9,802,475	\$1,111,489	\$2,222,978
BCD	\$2,181,422	\$4,000,000	\$2,821,208	\$2,178,792	\$5,000,000	\$1,000,000	\$2,818,578
Catawba	\$4,903,284	\$5,622,322	\$6,341,360		\$6,341,360	\$719,038	\$1,438,076
Central Midlands	\$2,883,809	\$4,000,000	\$3,729,597	\$1,270,403	\$5,000,000	\$1,000,000	\$2,116,191
Lowcountry	\$2,688,118	\$4,000,000	\$3,476,512	\$1,523,488	\$5,000,000	\$1,000,000	\$2,311,882
Lower Savannah	\$5,489,253	\$6,294,220	\$7,099,187		\$7,099,187	\$804,967	\$1,609,934
Pee Dee	\$6,622,076	\$7,593,165	\$8,564,254		\$8,564,254	\$971,089	\$1,942,178
Santee Lynches	\$3,208,717	\$4,000,000	\$4,149,796	\$850,204	\$5,000,000	\$1,000,000	\$1,791,283
Upper Savannah	\$6,263,156	\$7,181,611	\$8,100,067		\$8,100,067	\$918,455	\$1,836,911
Waccamaw	\$3,187,564	\$4,000,000	\$4,122,440	\$877,560	\$5,000,000	\$1,000,000	\$1,812,436
Sub-Total	\$45,006,896	\$55,382,305	\$58,206,896	\$6,700,448	\$64,907,344	\$9,525,039	\$19,900,448
			2023 Guideshare	Additional allocation		;	:
	2021 Guideshare	2022 Guideshare	Component by	to bring up to	TOTAL 2023	Year over Year	Total Increase
MPO	(Baseline)	(1st Increase)	tormula	Ş5M Minimum	Guideshare	Increase	Over Baseline
ANATS	\$2,815,237	\$4,000,000	\$3,614,460	\$1,385,540	\$5,000,000	\$1,000,000	\$2,184,763
ARTS (TMA)	\$3,593,769	\$4,103,890	\$4,614,011	\$385,989	\$5,000,000	\$896,110	\$1,406,231
CHATS (TMA)	\$19,026,279	\$21,726,983	\$24,427,686		\$24,427,686	\$2,700,704	\$5,401,407
COATS (TMA)	\$19,199,741	\$21,925,067	\$24,650,393		\$24,650,393	\$2,725,326	\$5,450,652
FLATS	\$3,107,082	\$4,000,000	\$3,989,158	\$1,010,842	\$5,000,000	\$1,000,000	\$1,892,918
GPATS (TMA)	\$18,077,921	\$20,644,009	\$23,210,097		\$23,210,097	\$2,566,088	\$5,132,176
GSATS (TMA)	\$7,599,944	\$8,678,725	\$9,757,507		\$9,757,507	\$1,078,781	\$2,157,563
LATS	\$4,625,288	\$5,281,829	\$5,938,370		\$5,938,370	\$656,541	\$1,313,082
RFATS (TMA)	\$6,035,144	\$6,891,808	\$7,748,473		\$7,748,473	\$856,664	\$1,713,329
SPATS	\$6,376,359	\$7,281,457	\$8,186,556		\$8,186,556	\$602,098	\$1,810,197
SUATS	\$2,536,368	\$4,000,000	\$3,256,422	\$1,743,578	\$5,000,000	\$1,000,000	\$2,463,632
Sub-Total	\$92,993,132	\$108,533,768	\$119,393,132	\$4,525,949	\$123,919,081	\$15,385,312	\$30,925,949



#### Memorandum

TO:

All Members of the CMCOG Board of Directors

FROM:

Reginald Simmons, Deputy Executive Director/Transportation Director

DATE:

January 19, 2023

**SUBJECT:** 

Feasibility Study: US 76 Corridor

#### REQUESTED ACTION

The Central Midlands Council of Governments' staff requests approval to amend the 2020 – 2027 Transportation Improvement Program to add \$100K to conduct a feasibility analysis for the US 76 Corridor.

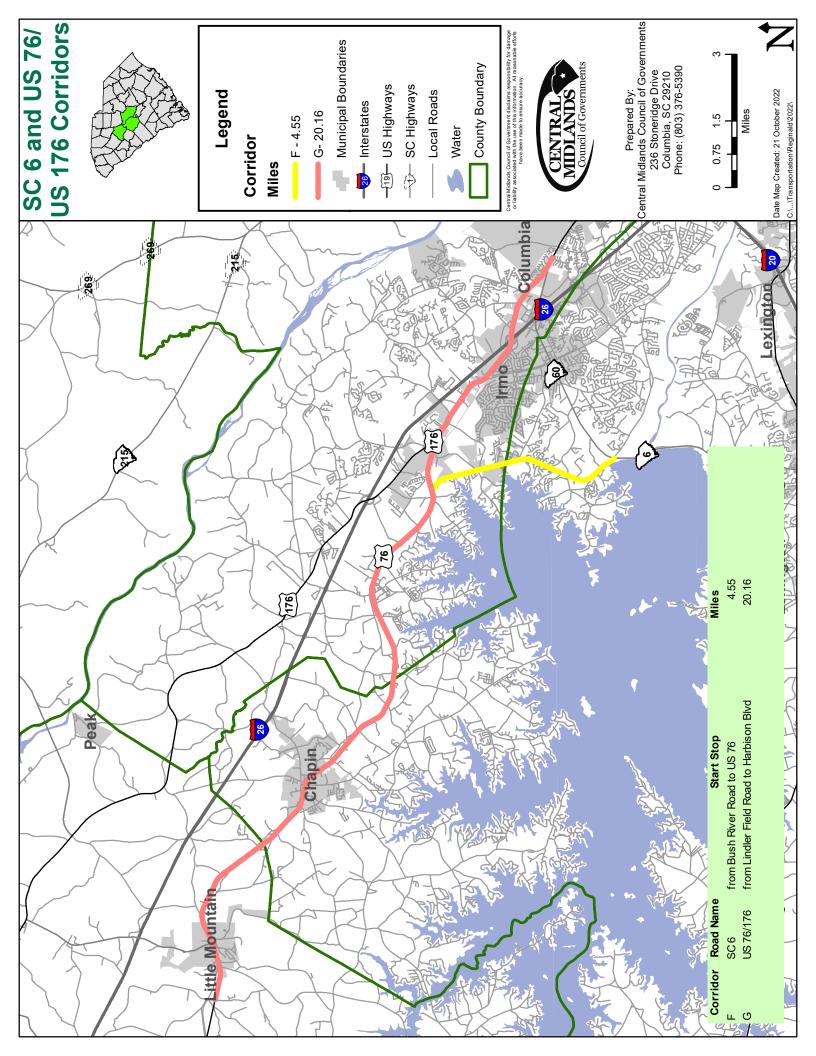
#### **BACKGROUND**

The Central Midlands Council of Governments and Columbia Area Transportation Study (COATS) Metropolitan Planning Organization (MPO) 2045 Long-Range Transportation Plan (LRTP) serves as the comprehensive plan for transportation investment to support the safe and efficient movement of people and goods within the CMCOG region and the Columbia urbanized area through the plan horizon year of 2045. It establishes the purpose and need for major projects included in the federal transportation funding program, identifies activities to address major transportation issues, and prioritizes investments in the transportation system.

Based on this plan, a feasibility study has been requested for the US 76 corridor. This analysis will be conducted as part of the SCDOT Feasibility Report. SCDOT will devise a project development team that will define the project scope, goals and objectives, purpose and need, potential environmental, cultural, and social impacts, estimated cost, schedule, benefit/cost analysis, and risk analysis.

The following segment has been identified for the feasibility analysis:

US 76 - From Lindler Field Road (Little Mountain) to the Lexington County Line





#### Memorandum

TO: All Members of the CMCOG Board of Directors

FROM: Reginald Simmons, Deputy Executive Director/Transportation Director

DATE: January 19, 2023

SUBJECT: Road Improvement Feasibility Studies

#### REQUESTED ACTION

The Central Midlands Council of Governments staff requests approval to amend the 2020 – 2027 Transportation Improvement Program to add \$700K to conduct feasibility studies for several road improvement projects.

#### BACKGROUND

In order to avoid potential items that could stop a transportation project for being fully developed, the South Carolina Department of Transportation (SCDOT) developed a process called the Advanced Project Planning Report (APPR). The intention of this report was to conduct a preliminary evaluation within the study area of a proposed project to identify the potential benefits, impacts and areas of concern to the human and natural environment. SCDOT has since upgraded this effort to the newly developed feasibility report which will be more detailed than the APPRs but will serve the same focus as identifying potential showstoppers to a project.

The Central Midlands Council of Governments and Columbia Area Transportation Study (COATS) Metropolitan Planning Organization (MPO) 2045 Long-Range Transportation Plan (LRTP) serves as the comprehensive plan for transportation investment to support the safe and efficient movement of people and goods within the CMCOG region and the Columbia urbanized area through the plan horizon year of 2045. It establishes the purpose and need for major projects included in the federal transportation funding program, identifies activities to address major transportation issues, and prioritizes investments in the transportation system.

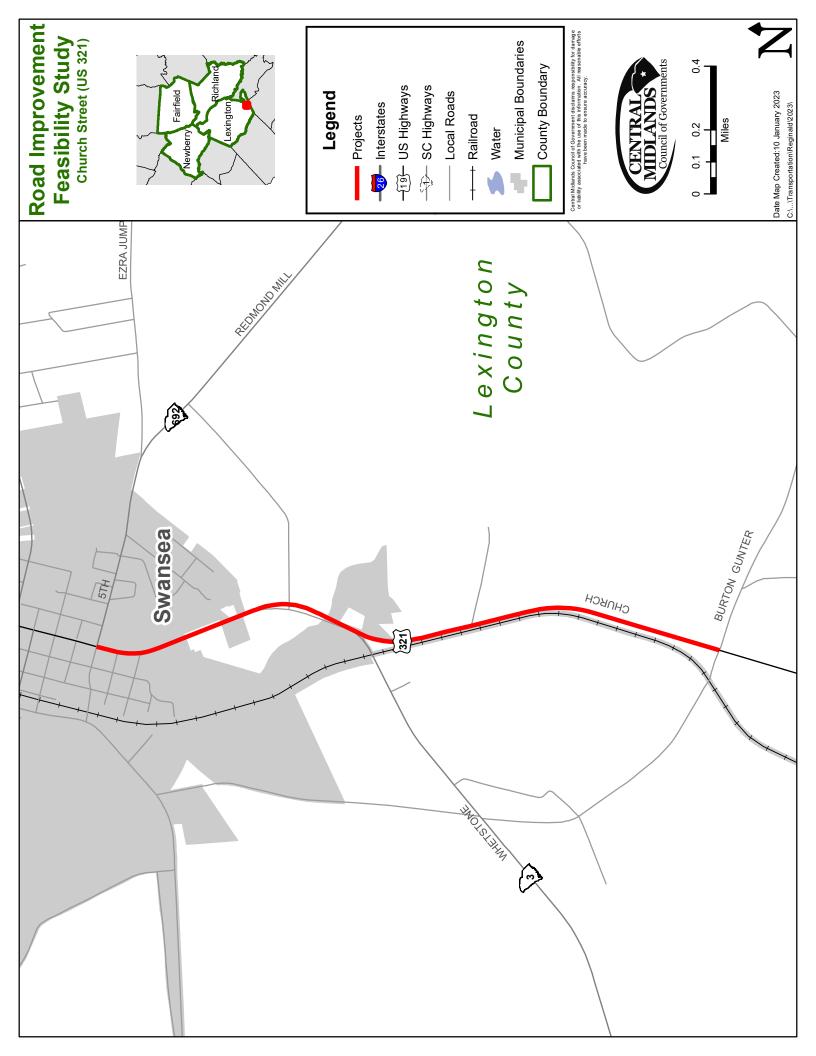
Based on this plan, a feasibility study has been requested for several rural road improvement corridors. This analysis will be conducted as part of the SCDOT Feasibility Report. SCDOT will devise a project development team that will define the project scope, goals and objectives, purpose and need, potential environmental, cultural, and social impacts, estimated cost, schedule, benefit/cost analysis, and risk analysis.

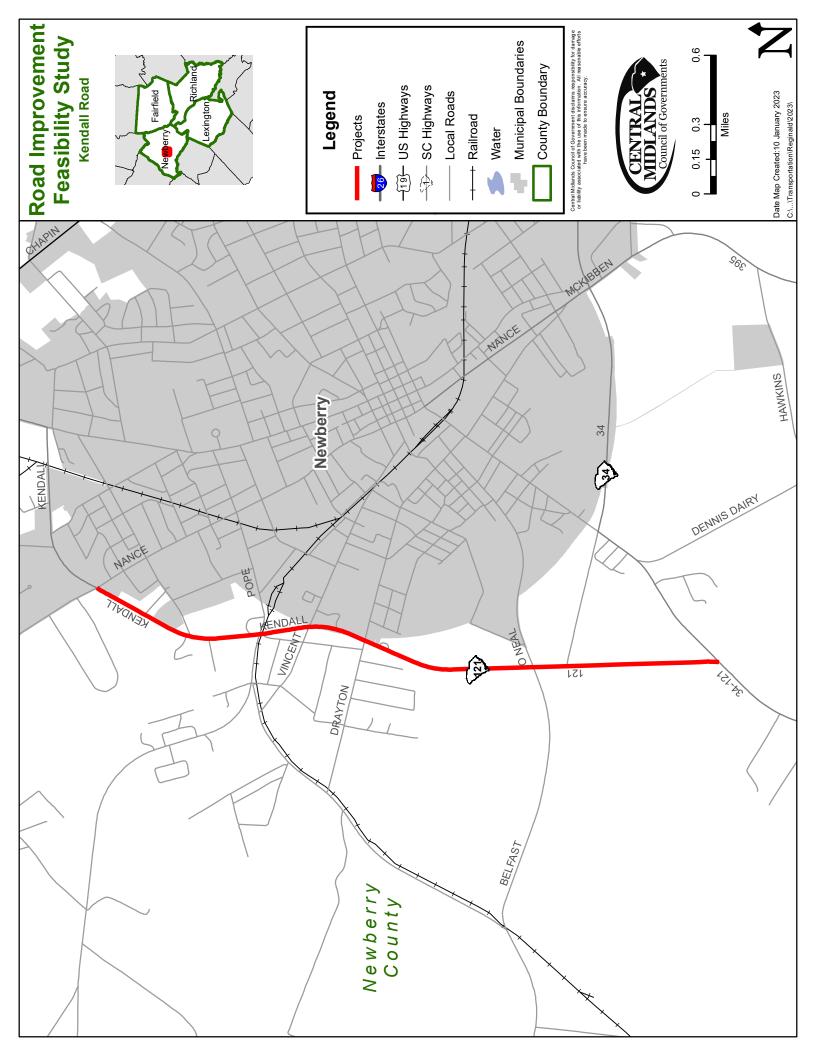
The following projects have been identified for the feasibility analysis:

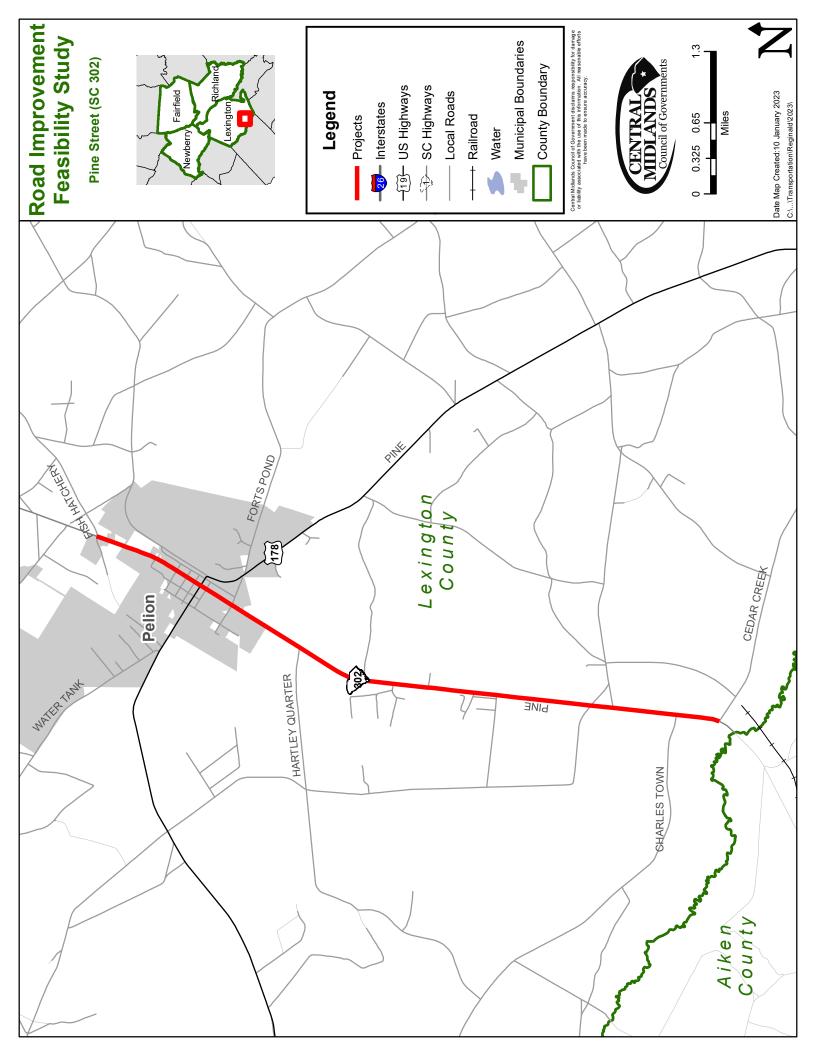
- A. Church Street (US 321) From Burton Gunter Road to SC 692 \$125K
- B. Kendall Road From Boundary Street to Nance Street \$150K
- C. Pine Street (SC 302) From Fish Hatchery Road to Cedar Creek Road \$250K
- D. E. 5th Street/Redmond Mill Road (SC 692) From Church Street (US 321) to Calhoun Road \$175K

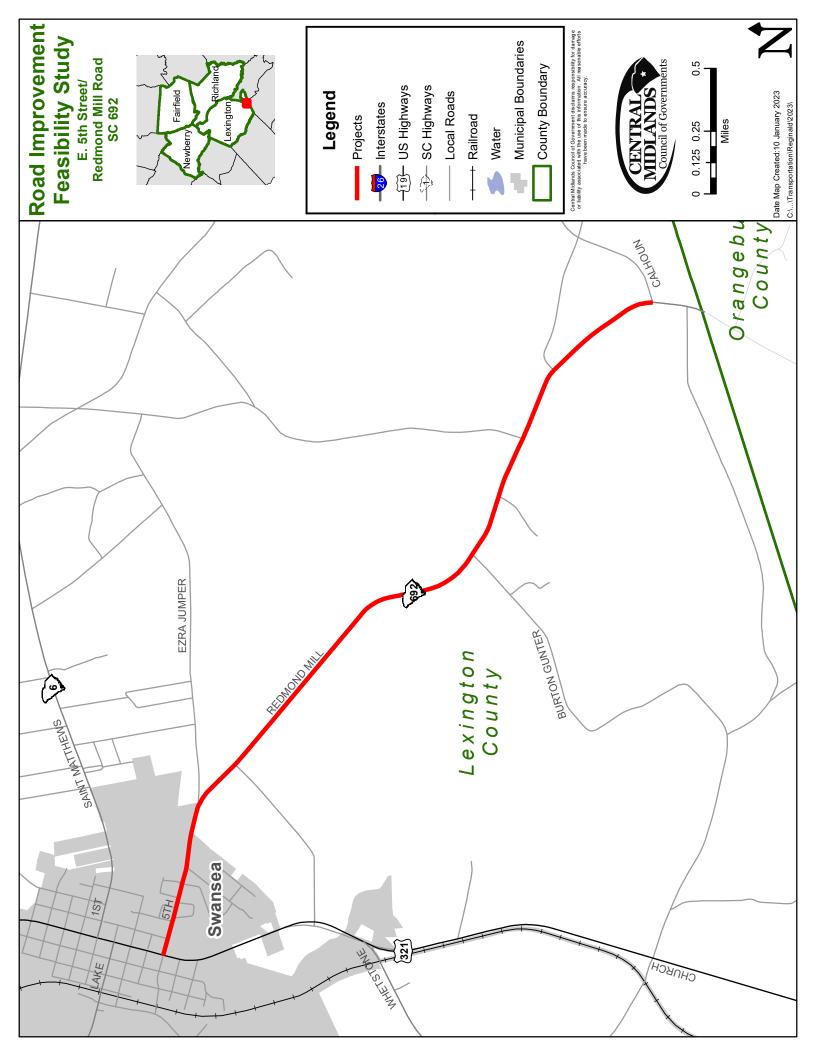
#### ATTACHMENT

Project Location Maps











#### **MEMORANDUM**

TO: MPO and COG Directors

FROM: Machael M. Peterson, Director of Planning

DATE: December 14, 2022

SUBJECT: Regional Mobility Program Funding (Guideshare) Use for Resurfacing and

**Bridge Projects** 

As you recall, last year the South Carolina Department of Transportation (SCDOT) Commission approved increasing the Regional Mobility Program funding level by \$100 million over a four year period. Additionally, the Commission established a minimum funding level within the program in order to ensure that any MPO or COG would be able to implement larger capital projects. This action resulted in an incremental ramp up over the last 2 years with a \$5 million minimum to each MPO and COG.

As the MPOs and COGs have begun to plan and incorporate projects into their Long Range Transportation Plans (LRTP) and Transportation Improvement Programs (TIP), guideshare funds have been allocated for maintenance activities such as resurfacing and bridge rehabilitation projects. As a result, SCDOT has begun reviewing its directives and policies with regard to these funding applications and is requesting that the MPOs and COGs cease submittal of funding allocations for maintenance activities until further notice.

As we work through this process, we will keep you informed and communicate any future guidance or modifications of existing policies.

If you have any questions, please do not hesitate to reach out to me at (803) 737 – 1618.

ec: Justin P. Powell, Chief of Staff
Leland D. Colvin, P.E., Deputy Secretary for Engineering
Madeleine Hendry, Acting Deputy Secretary for Finance and Administration
Brent L. Rewis, P.E., Deputy Secretary for Intermodal Planning





#### Memorandum

TO: All Members of the CMCOG Board of Directors

**FROM:** Foster Senn, CMCOG Board Chairman

**DATE**: January 19, 2023

**SUBJECT:** Advisory Committee to review the Executive Director

#### REQUESTED ACTION

The Central Midlands Council of Governments Board Chairman requests approval to amend the Central Midlands Council of Government Board of Directors Bylaws to establish an Advisory Committee that will conduct the annual review of the Executive Director.

#### BACKGROUND

Under Article 5, Section 3 the Council can establish Advisory Committees.

The Council establish an Advisory Committee for the sole purpose of conducting an annual review of the Executive Director. The Advisory Committee would be made up of the Executive Committee. The review and final report would be submitted to the entire Council on the October meeting. All members of the Council would be ask to submit their personal evaluation during the month of September. These reviews would be written and submitted to the Chairman no later than September 30<sup>th</sup>. The Advisory Committee will review each of the submittals in executive session meetings in October. Then the Advisory Committee will complete a detail review of the Executive Director for the October meeting.

The Advisory Committee may establish documents to facilitate evaluation.